WHY DO WE NEED A RISK ASSESSMENT?: EVERYTHING IS GOING GREAT!

W. York-Feirn, CMSP, Colorado Division of Reclamation Mining & Safety D. Stalfort, ABS Group, Inc. J. Kravitz, JHK & Associates Consulting, LLC

June 19, 2019

PARTNERS

- Colorado Division of Reclamation Mining & Safety assists, upon request, operators and miners in meeting the requirements of the Federal Mine Safety and Health Act of 1977, as amended.
- ABS Group provides a range of technical solutions to support safe, reliable and high performance assets & operations
- JHK & Associates Consulting, LLC brings over 46 years of global mine emergency prevention and response expertise to improve miner health and safety

ABS GROUP AT A GLANCE

WHO WE ARE

ABS Group provides a range of technical solutions to support safe, reliable and high performance assets and operations. ABS Group is an affiliated company of ABS, a leading classification society with over 150 years of service.

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SUNSHINE MAY 2, 1972 KELLOGG, ID THE SUNSHINE MINE HAD ONE OF THE BEST UNDERGROUND M/NM VENTILATION SYSTEMS IN THE UNITED STATES

...and that is what led to their downfall!

The maintained the highest personal and will miss his cooperation and guidance."

7 Dead, 77 Are Reported **Missing After Mine Fire**

KELLOGG, Idaho (AP) - showed more than two million Seven miners were reported ounces of silver ore were prodead and 77 were reported duced in the first quarter of the fire. missing Tuesday as fire swept year and that the Sunshine through the Sunshine Silver mine is the deepest and richest Mine, deepest and richest in in the nation. the nation.

More than 200 of the 300 day shift workers in the mine got out when the fire started on the missing miners at 77. 3,700-foot level from what one official said was suspected to be an electrical failure.

The seven bodies had not been brought to the surface Tuesday night, mine officials said in reporting the deaths.

Doctors and rescue workers were trying to reach the other men through an elevator shaft several thousand feet from the disaster area.

The fire continued to burn deep in the mine, and officials said they did not know when it would be controlled.

The condition of the 77 men still believed inside was not known.

The mine area was heavily barricaded, and wives and children of the missing minere

A mine, vice president, Wal- Newsman Lee Black of radio

lace Wilson, initially set the

A company spokesman said one miner was brought up suffering from smoke inhalation



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before the hoist of the main shaft elevator was lost in the

Another spokesman said there are two escape routes from the mine as well as fresh air spaces within the facility. station KWAL, Wallace, Idaho, said mine officials at the scene told him there were possible escape routes through the Polaris and Silver Summit mines 112 miles east of the Sunshine mine.

The fire-stricken mine is six miles east of Kellogg, a community of 7,000 in the rugged hills of the northern Idaho panhandle. It is 70 miles east of Spokane, Wash. The miners live throughout a valley between Spokane and the Montana border. A U.S. Bureau of Mines res-

cue crew joined Kellogg city and Shoshone County fire departments and rescue units from adjoining mines in trying to reach the missing miners. The rescue workers went down an elevator in what is

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A. "Jock" Yablonski and his and Silous Huddleston, 63, a rewife and daughter.

close to the case said additional LaFollette, Tenn. important developments could within the next week.

in the next week and, hopefully, rogated by the FBI. vond that."

dlesboro, Ky., was arrested in against Pass. Middlesboro Tuesday soon after a federal grand jury in Pittsof conspiring to interfere with the rights of a union leader, obstruct justice and obstruct an investigation.

Pass was the seventh person taken into custody in the Yablonski case. He is secretarytreasurer of the UMW's District 19, headquartered in Middlesboro, and is a member of the union's International Executive Board.

District of Kentucky.

Clore said Pass would remain nomination. in the county jail until the in-

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tired coal miner and former At the same time sources president of a UMW local in Huddleston went on trial ear-

be expected in the slavings ly last month in Washington, Pa., on state charges of murder "We are continuing to make and conspiracy in the killings. headway in our investigation," But the proceedings were haltsaid one official who asked not, ed abruptly during jury selecto be identified. "There will be tion amid reports that Huddlesfurther key developments with- ton had agreed to be inter-

even further developments be- Sources said the results of that interrogation were the Albert E. Pass, 51, of Mid- main basis for indictment

The indictment reiterates a burgh indicted him on charges government claim that Yablonski was killed to prevent him from testifying before a federal grand jury that was probing UMW activities in Washington, D.C.

Jackson Ends Campaigning In Primaries

CLEVELAND, Ohio (AP) -Pass was held in the Bell Sen. Henry M. Jackson of County Jail in Pineville, Ky., Washington said Tuesday night Tuesday night after his ar- he will not campaign in any raignment before Kelly Clore, more presidential primarles, U.S. magistrate for the Eastern but will remain a candidate for the Democratic presidential

dictment arrives. Bond was set Jackson, running fourth and



O Type here to search



KELLOGG, Idaho (UPI)— The first attempt to send volunteers in a steel capsule to the bottom of the Sunshine Mine to search for 58 missing miners failed Monday night, when jagged rock walls halted. the cylinder.

The two volunteers smashed at the rocks with crowbars but officials said they had to be pulled up exhausted before the 7-foot-long capsule got more than 50 feet down a four-foot wide ventilation shaft.

Fresh workers will be sent down in the darkness and 100degree heat as soon as possible, officials said, to look for the men trapped a mile below for almost a week.

Wayne Kanaca of Rolla, Mo., and J.D. Morris of Vincennes, Ind. squeezed into the capsule, standing back-to-back.

Each wore a 40-pound backpack of oxygen and carried 15 pounds of telephones and walkie-talkies as the rescue capsule began its slow ride

Type here to search

mine general manager Marvin C. Chase said, "We don't dare throw the power on until they clean up the moisture."

Chase said a crew of 15 electricians were in the hoist room at the top of the No. 10 shaft—above where the men were believed to be—but it would be at least 7 a.m today before the electricity could be turned on.

The semi-circular capsule was one of two rushed from Nevada by the Atomic Energy Commission and ordinarily used to test shafts for underground nuclear explosions.

Jim Winston, U.S. Bureau of Mines spokesman, said a capsule loaded with 400 pounds of sandbags and lowered 100 feet in a test run. A fluctuation in air pressure pumped out by a compressor forced crews to bring the capsule back to the surface of the mine's No. 12 shaft, he said.

It was being linked to

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A young Montana pilot was killed yesterday afternoon when his light plane crashed and burned moments after takeoff from Lind's Airport north of Lodi.

The accident also claimed a valuable quarter horse grazing in a pasture where the plane — went down.

As the air mishap was being investigated by the San Joaquin... County Coroner's Office, deputies also were making positive identification of two men killed in weekend traffic accidents. According to the Coroner's office, the dead pilot was Patrick Marvin Brooke, 26, of Missoula, Montana, a city about the size of Lodi.

The Federal Aviation Administration listed the accident's cause to "pilot error."

One of the last persons to see Brooke alive was Ken Spiva of Stockton who said Brooke scemed like a "happy young man." Brooke had made a quick stop for fuel at the Lodiarea airport when Spiva struck up a conversation with him. Spiva said Brooke claimed to have flown from the Los Angeles area and was enroute to Alaska to sell his plane.

As Spiva watched his new acquaintance take off, he said

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Brooke's hit was located on the "Lazy Double-Heart" quarter horse ranch, owned by Harvey Dickey. Dickey said he found a horse's hoof near the plane's wreckage.

Since there were several horses near the crash scene, Dickey investigated until he found an injured mare. Dickey said_he_could not figure out which part of the plane could have sheared off the hoof.

Dickey described the mare as "very expensive," said it recently had been bred and had been brought to his ranch by a Castro Valley man Dickey

Planners act negatively on agenda items

Lodi Planning Commissioners last night swiftly completed a short agenda, either delaying action or denying the items before them.

Following the anticipated withdrawal of a rezoning request, planners turned down

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The power pole which is identified as Harry Smith. The rooke's hit was located on the mare had been at that pasture Lazy Double-Heart" quarter only a week and one day.

After conferring with a veterinarian and Smith, Dickey said the horse had to be destroyed.

While Coroner's deputies were -invostigating the plane crash, other deputies released the name of a Linden man who had heen killed in burned wreckage of his pickup.

Michael Burg, 28, had been killed about 2:15 a.m. Sunday when the pickup failed to negotiate a curve on Highway 88 east of Stockton.

California Highway Patrol-

men said the pickup side swiped a hedge, sheered off two telephone poles and a tree before relling and bursting into flames. The pickup was registered to Burg's employer, Ramsey Seed, Inc., Manteca.

Later Sunday morning, Gordon-Lester Curless, 20, of Oakdale was killed when the car in which he was a passenger flipped over on Highway 4 and Drais Road.

Highway Patrolmen said the car landed on Curless, but missed its driver, Clyde Boothe, 20, of Modesto, who was taken to San Joaquin County General Hospital.

No cultural center stand by St. Peter's Church

By LANGE WINCKLER St. Peter's Lutheran Church Council last night took no stand favoring or opposing the proposed construction of a regional cultural and arts center at a park by the west Lodi church. City Recreation and Parks Director Ed DeBenedetti made a presentation to the body, ex-

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be released after a voters' meeting in June.

In the course of the discussion about the \$250,000 project, De-Benedetti revealed that two representatives of an agency helping the foundation which will fund the regional center are going to come to Lodi to discuss the project.

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JEFFERSON ISLAND

November 25, 1980 New Iberia, LA To see favorites here, select 🗯 then 🚓 and drag to the Favorites Bar folder. Or import from another browser. Import favorites

The Telegraph - Nov 21, 1980 Browse this newspaper » Browse all newspapers »



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Mine whirlpool swallows lake, oil rig, tug and ten barges JEFFERSON ISLAND,

La. (AP) - "The end of the world is coming," yelled a fisherman as a voracious whirlpool drained Lake Peigneur right out - from under his boat.

And the big question after the collapse of an abandoned salt mine shaft --which also drew a \$5 million oil rig, a tug boat, 10 barges and a botanical garden into its gaping maw - was whether this entire island might be next.

The island is part of a massive outcropping of salt. If the lake waters sucked into the mine during the shaft's collapse Thursday dissolve the subterranean pillars of salt, the salt dome beneath this marshy island could go crashing inward, officials fear. The island, 10 miles

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this week. The report say the University o get about \$6.300 age of \$29.000 pe **UNH** teachers érage, compared to the report.

Teachers at showed the higher The study, prethe American As sors, also criticize



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The Evening Independent - Nov 21, 1980 Browse this newspaper » Browse all newspapers »

Louisiana Island May Be Sucked Into The Earth, Experts Fear

JEFFERSON ISLAND, La. (AP) — "The end of the world is coming," yelled a fisherman as a voracious whirlpool drained Lake Peigneur right out from under his boat.

And the big question after the collapse of an abandoned salt mine shaft — which also drew a \$5-million oil rig, a tug boat, 10 barges and a botanical garden into its gaping maw — was whether this entire island might be next.

The island is part of a massive outcropping of salt. If the lake waters sucked into the mine during the shaft's collapse Thursday dissolve the subterranean pillars of salt, the salt dome beneath this marshy island could go crashing inword, officials fear.

The land, 10 miles square, was evacuated Thursday after a 1,300-foot-deep abandoned salt mine shaft collapsed when it apparently was punctured by oil drilling and seeping lake water caused a cave-in.

A growing crater sucked in more lake water, creating a whirlpool that emptied the 20-acre lake and swallowed almost everything on and near it.

"There is the potential for the island to cave in," warned Wayne Knack, district manager of the federal Mine Safety and Health Administration office in Dallas.

WEATHER WATCH

The danger stemmed from the fresh lake water that had drained underground, said deputy sheriff Ron Sonnier.

"The whole dome is sustained by 90-foot pillars of salt. If the water eats up those pillars, the dome itself will go in," he said.

On or near the dome is Jefferson Island with a Diamond Crystal Salt Mine Co. mining operation, a tourist garden and some oil operations.

Texaco's Max Hebert said a well "may have entered a shaft," and spokeswoman Brenda Buras said the oil company did not know its rig was resting above an abandoned shaft.

Seven men on the rig escaped by tugboat, 50 men in the salt mine got to safety, and no injuries were reported, officials said.

Once the shaft collapsed, a crater grew rapidly, devouring two Texaco rigs, the lake, a tug, a string of salt barges, thousands of gallons of water and mud and nearby Rip Van Winkle Gardens, a tourist botanical attraction.

"That water was roaring. I'm not kidding you a bit." said fisherman Leonce "Spec" Viator Jr, who was fishing on the lake at the time. "The wind was blowing and everything seemed to go dry on the earth, and we were sitting on the mud."

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At one point, water in the Delcambre Canal, a shrimp boat channel linking Lake Peigneur with Vermilion Bay in the Gulf of Mexico, was running backward, pulling gulf water into the crater at about 20 miles per hour, witnesses said. 110

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These automobiles crashed h

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As the flow of water and mud slowed Thursday night, a natural gas fire broke out in the crater's mouth, which was about a half-mile, wide.

"The only thing we know is that there was a natural gas well there. How it got ignited we have no idea. It could have been a barge rubbing against a pipe or anything," said deputy sheriff Herrin Ducote.

"The fire is not any danger to anybody," added Sonnier. "But it may cause the hole to get a little bigger."

Natural gas pipelines lace the lake, and the Federal Aviation Administration restricted flights for three miles around the lake for fear that a gas line would rupture.

The dome is one of the major salt outcroppings along the Louisiana coast. The nation's Strategic Petroleum Reserve is being stored in another dome about 50 miles to the west. At another salt mine in the chain of domes — the nearby Belle Isle dome — an explosion killed five miners last year.

'I've Confessed

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To Jesus,' Tearful

Type here to search

WHERE DID THE LAKE GO?

they.





Lake Peigneur Empty Mining / Drilling Disaster | 1980

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"IT'S ALL pretty high ground," he said, of the area.

The lake is a spawning area for shrimp, but

Calm evacuation

settled — enough to put the land under water when the lake fills up again, said Dolan Kleinpeter of the U.S. Soil Conservation Service. That will give the lake another three-

fourths of a mile of shoreline, Kleinpeter said.

the clean-up of the take a pet project.

"This is a horror and a disaster that no one ever contemplated," he said. "Thank God it wasn't a recreation area when this disaster occurred."

Miner: 'I saw the water coming'

By RAY BROUSSARD

One of the 50 miners working in the Diamond Crystal Salt Co. mine 1,300 feet below the surface of Lake Peigneur said he saw the water begin to fall into the mine after the shaft was penetrated by an oil drilling rig but said there was no panic among the men.

"I saw the water coming," said Paul Hebert said yesterday "There wasn't a whole lot of noise. The men started to move out in an orderly fashion. I wasn't really scared."

The disaster Thursday caused heavy damage, but nobody was killed or even injured.

"There's no time to be scared when something like that happens," Hebert said. "And there was no panic among the men. We are trained how to react to something like this."

HEBERT said there was no collapse of the salt deposits in the mine shaft, although the danger of water eroding the salt is one most feared by miners.

He said he estimated it took a maximum of 40 minutes to get the men out of the mine.

The miner, who said he was on the grievance committee for the workers before he changed jobs at the company, confirmed that the miners met with company officials yesterday at the Holiday Inn in New Iberia.

"The company told us, for the time being, not to talk to the media," Hebert said. "We gave our statement to the company lawyer. The company didn't tell us that they would take care of us if we didn't talk to the press. Nothing like that was said."

Other than that, Hebert refused to give any further information about the disaster.

He is 26 years old and has worked at the mine for six years.

No funds promised, says Treen

By MATT SCALLAN

Gov. David Treen this week said

and federal program designed to repair bridges not on the state highway system to replace the STATE REPS. Ted Haik and Elias "Bo" Ackal, along with State Sen. Oswald Decuir were angered that the meeting had taken place "It is one of those things that happen," he said. "You work around a place like that long enough, in that kind of work, and you expect something to happen."

HEBERT, a Lafayette resident, said the miners and company officials are expected to meet again next week.

But he refused to say where the meeting would be held, or what would be discussed.

His wife said later that she didn't know what he would do for income now. She said that the suddenness of the disaster had left them stunned and unprepared.

It had been rumored that one crew of miners was in the shaft when a hint of trouble was indicated; that they were brought to the surface; and that another crew, preparing to go down into the shaft, was held back.

Hebert said that was not true. Only one work crew had gone down

city/parish

THE DAILY IBERIAN

Comics 16 Sports 17 Classified 25

Assisted in evacuation at Jefferson Island

'Was just my job' says miner cited for bravery

By MILDA & MORAN

T don't feel I shid anything sathurshinary. It was just any job." Those are the works as of Fari Due day of 51, Marcurville, one of five men offeel for hereiten Tuesday agit by efficials of the Diamond Questal Soil Co. at Jeffrezoe

At a line when water was running in at the 1.00 fost level in the sail mins. Duades descended another 200 foot is enaruate stiper sees.

"Time was of the counce to get on the propie out." he said is a op intephane incornies. "The good by

Lord gave no the time, the power and the strength to go down and get these people sat

Despite and the set net the life to apply the resting water when executed by Basel and a set castless term and the damping of all built appendices the damping of all built appendices the damping of all carred last Thursday morning.

Gaddison to do some electroni RN/NDAS (REEDYS Jarvis Gad thor of New Berns, softer of the first cited to barries softer of the first tip occurs in lengt the The As sum of provide and took if for granted softer the softer result of asite The As sum of provide and took if for granted the softer and took if for

altificiences, making working at the 1,000 ket level and needed the set working at the set working at the set working set working set working set working at the set working s

> "All I could do was tell him blink the lights, cot the power, get on the

> man coge and get out," said Dundas.

WHILE GADDISON headed for the top, Dendas began to make his way in the lower 1,300 foot level

"I met (Wilfred) Johnson on the way," he said. Johnson, also of New Iberia, was

a third man to be cited Duesday by company president Charles D. Cronewworth.

Johnson remained at the 1,300 foot depth while Dandes descended.

According to the shift foreman, there were about 42 people at the lower level who were resocutied

"When we get back to the 1,000 fast level, Johnson axid not to use the escape shaft but to go to the 1,000 faot level and get ast through the main shaft. We got out with the help of the good Lord, " said Durdas

Dundas, who has been with Diamond Crystal for 27 years, credited the company's safety practices for the evacuations without injury or loss of his

SAFETY is necessary of men are

don't have production," he said Evacuation drills are held two or three times a your, he said, with the last drill being held within the last drive months.

Procedure was still fresh and the drait experience could be called en when n was discovered water was rushing into the mine, he said Durdas also recalled that a was

not the first time he has been in the more when disaster threatened or occurred.

There have been minor lives, he aid.

"We call them minor because we were not pot out of work," is sensed, Also, he recalled that several years ago — outle 16 to 12 years ago — a slab of sail fed, silling some workers. But he could not remember more

details of that tragedy.

ALONG WITH Dundas, Gaddisen and Johnson, Louis fiahin and John Vice - both of New, Iberta - were cited for their bracery during Thursday's disaster.

However, details of why the other mein were cited were not available by press time from Diamend Crystal afficials.

The flow men were sided for bravery as a meeting called by company officials Tuesday rapid. The modie was barred from the meeting, held at New Deria High School, but it was have been learned from those strending that the majority of the approximately gain employees of the mining company were terminated

Diamond Crystal declared the



87th Year, Number 290



Teacher pay

NEW ORLEANS (AP) - Gav. Dave Treen told a teacters' convention that they deserve another may raise but and he's not sure the state castafford oper.

Trees also assured delegates to the Louisiana Amoriation of Educators consentian yesterday that look of parental involvement and student discipline are the major problems in education - not had Inschore.

We all know there are soon parents) that totally neglect their children and wash their hands of the problem," he said.

As for improving discipline, he must mame alone will be taken in the 1987 Legislature but declined in discuss what he has in mind

National

Chrysler profits

DETROIT (AP) = Character Corp.reserved a profit task matching the line test task in task years, tast Character tasks with the test task of test task ofman Los Lacores says the quarter will not be prolitable union sales pick up

He did not disclose the earnings figures for October. Chrysler, like most corporations, does not remert monthly results.

EarLer this year, the No. 3 car maker projected a profit for the last.



THE DAILY IBERIAN

Inspectors probe mine

16 Poges - 2 Sections - 25¢

By MATT SCALLAN.

JEFFERSON ISLAND - A 220 loot difference between the water for the muddy condition of the levels in the main shaft of the eater-Diamond Crystal salt mine and the lake has federal mine aspectors believe it is caused by natural gas. sending for more sophisticated explorment to find out what is herepening in the bowels of the salt

Frank O'Gorman of the Inderal Mine Safety and Brainh No. ministration, said the unexpected development caused more in said may allow inspectives in obspecture to stop all activity of the taits a better view of what is so-

A blacket lowered into the reality shaft of the mine late yesterday cume back filled with stand and gravel, which surprised mine inanachers.

We thought there would be a lot more water." O'German said

BUT O'GORMAN said he did not expect any more of the salt dome. which was flooded with fresh and seawater Thursday when a drilling rig punctured a mineshaft 1,300 feet below the earth, to collapse.

A television monitor lowered into

O'Gorman said mine impectors. do not know what is causing the bubbling, but said it would appearst

He added that important do not THE DIFFERENCE IN THE waller level, according to the mspectors, could be caused by a blockage in the main shaft that in prevening the water there from sources its natural level.

The new septement, O'German

The tederal spokeeman said me. water that poored not the voter an among will be another Shawer Land post halpers as hold up the dorne h seit

"After a partial of finite, The water becomes a support mechanismi," he said.

AS THE WATER poured runs like mine Thursday, it dissolved the salt that made up the docte and caused more than 55 acres of land to suck beneath the waters of Lake

New IDeling

v Sururady, November 22, 1900

Drilling blamed for cave-in Salt company suing Texaco

By MATT SCALLAN

Diamond Crystal Salt Company filed suit against Texaco, Inc. in U.S. Western District Court yesterday in an attempt to recover the millions of dollars in damages it lost when the Jefferson Island salt mine caved in Thursday.

Meanwhile, Texaco issued a news release saying the drilling in Lake Peigneur that led to the disaster was "prudently conducted.'

A spokesman for Diamond Crystal said the suit alleges that the well, being drilled for Texaco by the Fred Wilson Co., was the sole cause of the disaster.

DIAMOND CRYSTAL officials vesterday declared the mine a total loss.

While they did not name the amount of money sought in the suit, a company spokesman said the damages run into the "many millions of dollars." Texaco spokesperson Brenda

shallow, 11/4 mile in diameter lake into the cavernous salt dome, along with an unknown amount of seawater from the Delcambre Canal and Vermilion Bay.

Iberia and Vermilion Parish sheriff's deputies, along with State Police and agents of the Department of Wildlife and Fisheries, kept the island sealed off from sightseers and the news media.

THE ISLAND, which is not an island but a mountain of salt jutting up from the surrounding marshland, will be kept closed until officials feel the danger is past.

When that will be, no one is certain.

Diamond Crystal officials remained tight-lipped about details of the accident, confining their statements to three short

press releases and refusing to elaborate on them.

IO FUUES

Employees of the company were ordered not to talk to reporters at a meeting yesterday at a local motel where attorneys took their statements concerning the accident.

State Sen. Oswald Decuir and (Continued on next page)



identified a suspect irglary of a home in the seph Bourgue, 24, 400

d one of the suspects as

was called in to aid

shot to death and der in a feud over a complex, police said

to wedge his pickup ed by Henry Taylor, ty Thursday night.





















"9 for 9"



GOALS

- Identify the <u>risks</u> associated with your mine and methods to prevent major mine emergencies,
- Assess the <u>preparedness of your mine</u> to respond to a major mine emergency,
- > Assess the readiness of your rescue teams, and
- Assess the <u>readiness of responsible persons</u> to execute your emergency plan.



LOW FREQUENCY / HIGH CONSEQUENCE EVENTS



Risk Assessment

Preparedness Assessment

Mine Rescue Team Readiness Responsible/Competent Person Readiness



ASSESSMENT CRITERIA



THE ASSESSMENT PROCESS

Step 1: Review Criteria and Factors

Step 2: Assign a Score Step 3: Explain the Score Step 4: Develo p Action Plan

 Questions to Frame Your Thoughts

• Green

- Yellow
- Red

 Document why you could not score "Green" Document what you plan to do to move towards "Green'
SUMMARY RESULTS – MINE 4

RI	SK LEVEI	Overall Summary Assessn = 1; THE MINE DOES NOT ME		TANDARD	
MODEL 1: RISK ASSESSMENT		MODEL 2: EMER PREPAREDNESS		MODEL 3: MINE RESCUE TEAMS	
Risk Criteria	Rating	Risk Criteria	Rating	Risk Criteria	Rating
SECTION A – BASE RISK		SECTION A - PEOPLE		SECTION A – PEOPLE	
A. Design and Planning		A. Local Coordination		A. Competencies	
B. Equip, Maintenance/Reliability		B. Knowledge		B. Training Drills And Exercises	
C. Upkeep of Infrastructure		C. Training and Exercises		C. Leadership/Organization	
D. Documentation/Records		SECTION B – EQUIPMENT		SECTION B – EQUIPMENT	
E. Material/Parts/Equipment		D. Communications		D. Rescue Team Equipment	
F. Hazardous Material		E. Firefighting		E. Mine Infrastructure Equipment	
		F. Facilities			
G. Procedures		G. Mine Equipment		F. Contracted Team Resources	
H. Workplace Conditions		H. Rescue Equipment		SECTION C – PROCESS	
I. Training/Personnel Qualifications		I. Outside Suppliers		G. Communications	
J. Supervision		SECTION C – PLANNING		H. Emergency Procedures	
K. Communication		J. Planning		I. Equipment Procedures	
L. Personnel Performance		MODEL 4: RE	SPONSIBLE	PERSONS	
SECTION B – ACTIVITY RISK		SECTION A – PEOPLE		SECTION C – PROCESS	
M. Equipment/Infrastructure		A. Competencies		G. Communication	
N. Personnel		B. Training		H. Emergency Procedures	N/A
O. Mining Conditions		C. Knowledge			
P. Mining Location	N/A	SECTION B – EQUIPMENT			
SECTION C – SAFETY CULTURE		D. Equipment			
Q. Safety Culture		E. Infrastructure			

SUMMARY RESULTS – MINE 6

RI	SK LEVEI	Overall Summary Assessm L = 1; THE MINE DOES NOT ME		TANDARD	
MODEL 1: RISK ASSESSMENT		MODEL 2: EMERGENCY PREPAREDNESS		MODEL 3: MINE RESCUE TEAMS	
Risk Criteria	Rating	Risk Criteria	Rating	Risk Criteria	Rating
SECTION A – BASE RISK		SECTION B – PEOPLE		SECTION A – PEOPLE	
A. Design and Planning		A. Local Coordination		A. Competencies	
B. Equip, Maintenance/Reliability		B. Knowledge		B. Training Drills And Exercises	
C. Upkeep of Infrastructure		C. Training and Exercises		C. Leadership/Organization	
D. Documentation/Records		SECTION B – EQUIPMENT		SECTION B – EQUIPMENT	_
E. Equipment/Parts/Material		D. Communications		D. Rescue Team Equipment	
F. Hazardous Material		E. Firefighting		E. Mine Infrastructure Equipment	
G. Procedures		G. Mine Equipment		F. Contracted Team Resources	
H. Workplace Conditions		H. Rescue Equipment		SECTION C - PROCESS	
I. Training/Personnel Qualifications		I. Outside Suppliers		G. Communications	1
J. Supervision		SECTION C – PLANNING		H. Emergency Procedures	1
K. Communication		J. Planning			
L. Personnel Performance			RESPONSI	BLE PERSONS	1
SECTION B – ACTIVITY RISK		SECTION A – PEOPLE		SECTION C - PROCESS	
M. Equipment/Infrastructure	N/A	A. Competencies		G. Communication	5
N. Personnel		B. Training		H. Emergency Procedures	3
O. Mining Conditions		C. Knowledge			
P. Mining Location	N/A	SECTION B – EQUIPMENT			
SECTION C – SAFETY CULTURE		D. Equipment			
Q. Safety Culture		E. Infrastructure			
		F. Contracted Resources			

COMMENTS FROM PARTICIPANTS

- It is definitely a huge value to our industry
- Made us think about things that have been taken for granted
- Helped us develop a good action item list of best practices to lead continuous improvement in risk mitigation and preparedness
- Produced new understanding and insights about our preparedness to further reduce risk
- . We were able to engage our team on substance with each other.
- I will share this process with our sister mines as well as our competitors locally

COMPARATIVE RESULTS – RISK ASSESSMENT

Date	5/6/2014	4/1/2015	6/24/2014	3/10/2015	10/1/2014	2/24/2015	9/1/2015	4/5/2016	11/11/2015	10/6/2015
MINE SAFETY RISK ASSESSMENT	Mine 1a	Mine 1b	Mine 2	Mine 3	Mine 4	Mine 5	Mine 6a	Mine 6b	Mine 7	Mine 8
A. Design and Planning										
B. Equipment Maintenance and Reliability										
C. Mine Infrastructure										
D. Documentation and Records										
E. Material/Parts/Equipment										
F. Hazard/Defect Identification and Analysis										
G. Procedures										
H. Workplace Conditions/Human Factors										
I. Training/Personnel Qualification										
J. Supervision										
K. Verbal and Informal Written Communication										
L. Personal Performance										
M. Equipment/Infrastructure		N/A								
N. Personnel						N/A		N/A		
O. Mining Conditions							N/A			
P. Mining Location			N/A			N/A	N/A /	N/A		N/A
Q. Safety Culture										

COMPARATIVE RESULTS – EMERGENCY PREPAREDNESS

Date	5/6/2014	4/1/2015	6/24/2014	3/109/15	10/1/2014	2/24/2015	9/1/2015	4/5/2016	11/11/2015	10/6/2015
MINE EMERGENCY PREPAREDNESS	Mine 1a	Mine 1b	Mine 2	Mine 3	Mine 4	Mine 5	Mine 6a	Mine 6b	Mine 7	Mine 8
A. Local Coordination										
B. Knowledge										
C. Training and Exercises										
D. Communications										
E. Firefighting										
F. Facilities										
G. Mine Equipment										
H. Rescue Equipment										
I. Outside Suppliers										
J. Planning										

COMPARATIVE RESULTS – MINE RESCUE TEAM

Date	5/6/2014	4/1/2015	6/24/2014	3/109/15	10/1/2014	2/24/2015	9/1/2015	4/5/2016	11/12/2015	10/6/2015
MINE RESCUE TEAM READINESS	Mine 1a	Mine 1b	Mine 2	Mine 3	Mine 4	Mine 5	Mine 6a	Mine 6b	Mine 7	Mine 8
A. Competencies										
B. Training Drills and Exercises										
C. Leadership / Organization										
D. Rescue Team Equipment										
E. Mine Infrastructure Equipment										
F. Contracted Team Resources										
G. Communications										
H. Emergency Procedures										
I. Equipment Procedures										

COMPARATIVE RESULTS – RESPONSIBLE PERSONS

Date	5/6/2014	4/1/2015	6/24/2014	3/109/15	10/1/2014	2/24/2015	9/1/2015	4/5/2016	11/11/2015	10/6/2015
RESPONSIBLE PERSON READINESS	Mine 1a	Mine 1b	Mine 2	Mine 3	Mine 4	Mine 5	Mine 6a	Mine 6b	Mine 7	Mine 8
A. Competencies										
B. Training, Drills and Exercises										
C. Knowledge and Information										
D. Emergency Response Plans										
E. Responsible Person(s) Equipment										
F. Communications Procedures										
G. Emergency Procedures										

ACTION PLANS

Category 🔻	Ratie	Explanation	•	Action Plan	*	Leaun sson	-
C.1. Housekeeping: Score the mine on its		Can always improve on housekeeping. Got		Revive section and panel		Smith, John	
housekeeping programs and implementation		away from section and panel audits - need to		audits quarterly			
and implementation.		revive them. When they move the LW the					
		clutter gets pretty intense.					
+ Questions to Help Frame Your Thoughts:							
Does the mine have a minewide housekeeping							
schedule? Is the housekeeping schedule	3						
adequate to maintain proper working							
conditions in the entire mine? Is the location							
of combustible and flammable appropriate?							
Are travelways and escapeways designed and							
maintained appropriately?							

REASSESSMENT 6 MONTHS LATER

 Reassessment of one mine six months later:

Base Risk

MINE SAFETY RISK ASSESSMENT	Mine 6a	Mine 6b	
A. Design and Planning			
B. Equipment Maintenance and Reliability			
C. Mine Infrastructure			
D. Documentation and Records			
E. Material/Parts/Equipment			
F. Hazard/Defect Identification and Analysis			
G. Procedures			
H. Workplace Conditions/Human Factors			
I. Training/Personnel Qualification			
J. Supervision			
K. Verbal and Informal Written Communication			
L. Personal Performance			
M. Equipment/Infrastructure	N/A		
N. Personnel		N/A	
O. Mining Conditions			
P. Mining Location	/N/A	N/A	
Q. Safety Culture /			

REASSESSMENT 6 MONTHS LATER

 Reassessment of one mine six months later:

> Emergency Preparedness

5/6/2014 Mine 1a	4/1/2015 Mine 1b
Mine 1a	Mine 1h

GROUP DYNAMICS- A DIFFERENT ENVIRONMENT

- In an <u>inspection</u> environment.....
- Everyone hopes that the inspector doesn't find problems

- In an <u>assessment</u> environment.....
- Everyone is looking for unaddressed problems to highlight and correct



FACILITATED GROUP DYNAMICS

- Facilitators aid the group dynamics process by:
 - Keeping the discussion moving
 - Interjecting points/ideas the team has not considered
 - Assuring that the scoring is fair and justified
- Facilitators keep track of scoring and record significant comments made by team members.
- Facilitators encourage the team to develop action plan items and assign responsibility for the item.



SELECTED BEST PRACTICES

- Implementation process for innovative changes is informal approved and completed quickly
- Workforce completes risk assessment cards every day WRACs Workplace Risk Assessment and Control evaluations - target low probability/high consequence events
- Monitoring systems over and above requirements lower alarm levels than required
- Installing proximity detection on all CMs, scoops and trammers
- Level of team training and equipment readiness exceeds industry standards
- Acquiring latest wireless communication and tracking system for emergencies
- Strong succession planning for company employees

ASSESSMENTS CONDUCTED

- ► Total 16
- Underground Coal 11 assessments
- Underground MNM 4 assessments
 - ► Salt
 - ► Limestone
 - ► Trona
 - Nickel / Copper
- Surface Coal 1 assessment completed
 1 assessment scheduled June, 2019

NEW DEVELOPMENTS

- Converted the original underground coal models to:
- ✓ Underground Metal Nonmetal 2016
 ✓ Surface Coal and MNM 2018

Underground Coal (2012) Surface Coal and MNM (2018)

Underground MNM (2016)

FUTURE PLANS

- Scientific Study positive results/action plans
- Determine why action plans are effective/ineffective
- Development of Train the Trainer Course
- Governance
- Data Analysis
- Benchmarking
- Scheduling Assessments

THANK YOU!

I've reviewed the recent Risk Assessment and Readiness evaluation and shared it with our US Executive team. I want to thank you and your team for the effort and dedication in bringing this tool all the way from concept to product, and emphasize the value to us as a corporation.

First, for the people who are intimately involved with planning and operation on the most fundamental level, **It IS critical to have a broad, thorough and objective measuring stick to assess risk readiness, identify gaps and develop action plans to either maintain or improve performance.** Second, those who are not deeply entrenched in daily operations need to be able to rely on an appraisal such as this to help set short-term and longterm strategic operations goals. Finally, for those of us in a position of responsibility in a complex organization, this type of tool provides an objective audit to assure senior executives, board members and owners that systems are in place to evaluate risk and readiness.

Trent Peterson, Vice President GCC Energy, LLC

201

TO SCHEDULE AN ASSESSMENT:

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